

| Service Unit | Direct Costs Detail | 2024/25 Annual Budget £ | Net MTFP Adjustment £ | Round 1 Net Pressures / (Savings) Identified £ | Round 2 Net Pressures / (Savings) Identified £ | Round 3 Net Pressures / (Savings) Identified £ | Provisional 2025/26 Budget £ | Increase / (Decrease) £ | Increase / (Decrease) % |
|---|-------------------------------|----------------------------|--------------------------|---|---|---|---------------------------------|----------------------------|----------------------------|
| Cabinet | | | | | | | | | |
| SCM01 | Leadership Team | 590,066 | 499,915 | - | - | - | 1,089,981 | 499,915 | 84.7% |
| SCM02 | Corporate Functions | 75,920 | 10 | - | - | - | 75,930 | 10 | 0.0% |
| SCM03 | Corporate Fees | 257,940 | 20 | 77,000 | - | - | 334,960 | 77,020 | 29.9% |
| SCM06 | Pension Backfunding | 660,210 | 23,610 | - | - | - | 683,820 | 23,610 | 3.6% |
| SFP01 | Accountancy Services | 552,210 | 2,930 | (20,000) | - | - | 535,140 | (17,070) | -3.1% |
| SFP02 | Internal Audit | 98,550 | - | (15,000) | - | - | 83,550 | (15,000) | -15.2% |
| SFP03 | Procurement | 152,330 | 750 | - | - | - | 153,080 | 750 | 0.5% |
| SFP04 | Purchase Ledger | 59,665 | 180 | - | - | - | 59,845 | 180 | 0.3% |
| SFP05 | Sales Ledger | 59,010 | 10 | - | - | - | 59,020 | 10 | 0.0% |
| SHR01 | Human Resources | 533,660 | 12,350 | (30,000) | - | - | 516,010 | (17,650) | -3.3% |
| SHR02 | MDDC Staff Training | 15,000 | - | (5,000) | - | - | 10,000 | (5,000) | -33.3% |
| SHR03 | Payroll | 62,710 | 10 | - | - | - | 62,720 | 10 | 0.0% |
| SIT01 | IT Gazetteer Management | 89,270 | 240 | - | - | - | 89,510 | 240 | 0.3% |
| SIT03 | IT Information Technology | 1,175,880 | (31,350) | 198,000 | - | - | 1,342,530 | 166,650 | 14.2% |
| SLD01 | Electoral Registration | 200,450 | 970 | (11,000) | - | - | 190,420 | (10,030) | -5.0% |
| SLD02 | Democratic Rep And Management | 562,475 | 11,110 | - | - | - | 573,585 | 11,110 | 2.0% |
| SLD04 | Legal Services | 333,434 | 500 | - | - | - | 333,934 | 500 | 0.1% |
| SRB01 | Collection Of Council Tax | 560,670 | 2,840 | - | - | - | 563,510 | 2,840 | 0.5% |
| SRB02 | Collection Of Business Rates | (83,000) | 1,750 | - | - | - | (81,250) | 1,750 | 2.1% |
| SRB06 | Debt Recovery | 114,750 | 20 | - | - | - | 114,770 | 20 | 0.0% |
| TOTAL CABINET PDG | | 6,071,200 | 525,865 | 194,000 | 0 | 0 | 6,791,065 | 719,865 | 11.9% |
| Community, People & Equalities PDG | | | | | | | | | |
| SCD01 | Community Development | 120,225 | - | - | - | - | 120,225 | 0 | 0.0% |
| SES01 | Emergency Planning | 52,010 | - | - | - | - | 52,010 | 0 | 0.0% |
| SES03 | Community Safety - C.C.T.V. | 42,730 | - | - | - | - | 42,730 | 0 | 0.0% |
| SES04 | Public Health | 3,750 | - | - | - | - | 3,750 | 0 | 0.0% |
| SES16 | ES Staff Units/Recharges | 728,280 | 380 | - | - | - | 728,660 | 380 | 0.1% |
| SES17 | Community Safety | 2,500 | - | - | - | - | 2,500 | 0 | 0.0% |
| SES18 | Food Safety | (18,034) | - | - | - | - | (18,034) | 0 | 0.0% |
| SES21 | Licensing | 48,760 | 1,430 | - | - | - | 50,190 | 1,430 | 2.9% |
| SES22 | Pest Control | - | - | - | - | - | - | 0 | #DIV/0! |
| SES23 | Pollution Reduction | 1,350 | - | - | - | - | 1,350 | 0 | 0.0% |
| SPS07 | Public Transport | (25,259) | - | - | - | - | (25,259) | 0 | 0.0% |
| SRB03 | Housing Benefit Admin & Fraud | 217,030 | 3,250 | - | - | - | 220,280 | 3,250 | 1.5% |
| SRB04 | Housing Benefit Subsidy | 63,000 | - | - | - | - | 63,000 | 0 | 0.0% |
| TOTAL COMMUNITY, PEOPLE & EQUALITIES PDG | | 1,236,342 | 5,060 | 0 | 0 | 0 | 1,241,402 | 5,060 | 0.4% |

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|---|-------------------------------|----------------------------|--------------------------|---|---|---|---------------------------------|----------------------------|----------------------------|
| Economy & Assets PDG | | | | | | | | | |
| SCD02 | Pannier Market | 70,413 | 5,100 | - | - | - | 75,513 | 5,100 | 7.2% |
| SCP01 | Parking Services | (732,427) | 17,940 | (57,000) | - | (5,000) | (776,487) | (44,060) | -6.0% |
| SPS01 | Asset Management | 539,720 | 840 | - | - | - | 540,560 | 840 | 0.2% |
| SPS05 | Administration Buildings | 313,830 | 31,610 | (75,630) | 50,000 | (17,500) | 302,310 | (11,520) | -3.7% |
| SPS06 | MDDC Depots | 511,478 | 13,140 | 49,440 | - | (2,500) | 571,558 | 60,080 | 11.7% |
| SPS09 | Property Services Staff Unit | 832,500 | 590 | (30,000) | 30,000 | - | 833,090 | 590 | 0.1% |
| SPS11 | Public Conveniences | 19,920 | 1,670 | (6,000) | - | (4,000) | 11,590 | (8,330) | -41.8% |
| SPS12 | GF Properties Shops/Flats | (303,620) | 3,510 | (10,000) | - | - | (310,110) | (6,490) | -2.1% |
| SPR06 | Economic Development | 379,030 | 120 | (62,000) | - | - | 317,150 | (61,880) | -16.3% |
| TOTAL ECONOMY & ASSETS PDG | | 1,630,844 | 74,520 | (191,190) | 80,000 | (29,000) | 1,565,174 | (65,670) | -4.0% |
| Planning, Environment & Sustainability PDG | | | | | | | | | |
| SPR01 | Building Regulations | (6,120) | (5,240) | - | - | - | (11,360) | (5,240) | 85.6% |
| SPR02 | Enforcement | 105,611 | 20 | 100,000 | - | - | 205,631 | 100,020 | 94.7% |
| SPR03 | Development Control | 283,130 | 1,250 | 90,000 | - | (50,000) | 324,380 | 41,250 | 14.6% |
| SPR04 | Local Land Charges | (38,880) | 90 | - | - | - | (38,790) | 90 | 0.2% |
| SPR09 | Forward Planning | 300,670 | 130 | (29,000) | - | - | 271,800 | (28,870) | -9.6% |
| SPR11 | Regional Planning | 180,000 | (27,000) | - | - | - | 153,000 | (27,000) | -15.0% |
| SPS03 | Flood Defence And Land Drain | 26,032 | - | - | - | - | 26,032 | 0 | 0.0% |
| SPS04 | Street Naming & Numbering | 6,970 | - | - | - | - | 6,970 | 0 | 0.0% |
| SPS13 | Climate Change | 170,620 | 20 | 100,000 | - | - | 270,640 | 100,020 | 58.6% |
| TOTAL PLANNING, ENVIRONMENT & SUSTAINABILITY PDG | | 1,028,033 | (30,730) | 261,000 | 0 | (50,000) | 1,208,303 | 180,270 | 17.5% |
| Service Delivery & Continuous Improvement PDG | | | | | | | | | |
| SCS20 | Customer Services Admin | 20,700 | - | - | - | - | 20,700 | 0 | 0.0% |
| SCS22 | Customer First | 794,420 | 840 | - | - | - | 795,260 | 840 | 0.1% |
| SES02 | Cemeteries | (126,548) | 890 | - | - | - | (125,658) | 890 | 0.7% |
| SES05 | Open Spaces | 260,331 | 1,000 | (60,000) | - | 60,000 | 261,331 | 1,000 | 0.4% |
| SES24 | Environmental Enforcement | 149,739 | 180 | - | - | - | 149,919 | 180 | 0.1% |
| SGM01 | Grounds Maintenance | 564,189 | 2,350 | (7,500) | - | (8,000) | 551,039 | (13,150) | -2.3% |
| SRS01 | Recreation And Sport | 983,303 | 45,100 | (271,810) | - | (170,000) | 586,593 | (396,710) | -40.3% |
| SWS01 | Street Cleansing | 576,632 | 2,370 | - | - | - | 579,002 | 2,370 | 0.4% |
| SWS02 | Waste Collection | 310,100 | 15,450 | (148,000) | 10,000 | (30,000) | 157,550 | (152,550) | -49.2% |
| SWS03 | Recycling | 1,535,780 | 10,730 | (247,500) | 10,000 | (113,000) | 1,196,010 | (339,770) | -22.1% |
| SWS04 | Waste Management | 378,010 | 580 | - | - | - | 378,590 | 580 | 0.2% |
| TOTAL SERVICE IMPROVEMENT & CONTINUOUS IMPROVEMENT PDG | | 5,446,656 | 79,490 | (734,810) | 20,000 | (261,000) | 4,550,336 | (896,320) | -16.5% |
| Homes PDG | | | | | | | | | |
| SES15 | Private Sector Housing Grants | 9,225 | 40 | - | - | - | 9,265 | 40 | -0.4% |
| SHG03 | Homelessness Accommodation | 392,535 | 8,320 | (79,000) | - | - | 321,855 | (70,680) | -18.0% |
| TOTAL HOMES PDG | | 401,760 | 8,360 | (79,000) | 0 | 0 | 331,120 | (70,640) | -17.6% |
| Net Direct Services Costs | | 15,814,835 | 662,565 | (550,000) | 100,000 | (340,000) | 15,687,400 | (127,435) | -0.8% |

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|--------------|--|----------------------------|--------------------------|---|---|---|---------------------------------|----------------------------|----------------------------|
| | Net Recharge to HRA | (1,957,080) | (58,340) | - | - | - | (2,015,420) | (58,340) | -3.0% |
| | Capital Financing | 812,700 | 59,079 | - | - | - | 871,779 | 59,079 | 7.3% |
| | Net Service Costs | 14,670,455 | 663,304 | (550,000) | 100,000 | (340,000) | 14,543,759 | (126,696) | -0.9% |
| SIE06 | Interest Receivable | (1,058,774) | 430,025 | (100,000) | - | - | (728,749) | 330,025 | 31.2% |
| SIE03 | Interest Costs | 351,510 | - | - | - | - | 351,510 | 0 | 0.0% |
| SIE24 | Transfers To / (From) Earmarked Reserves | (840,619) | 662,329 | 20,000 | - | - | (158,290) | 682,329 | 81.2% |
| | Net Budget Requirement | 13,122,572 | 1,755,658 | (630,000) | 100,000 | (340,000) | 14,008,230 | 885,658 | 6.7% |
| SIE11 | Business Rates | (4,421,735) | (188,400) | (50,000) | - | - | (4,660,135) | (238,400) | -5.4% |
| SIE08 | Council Tax | (6,968,476) | (371,094) | (50,000) | - | - | (7,389,570) | (421,094) | -6.0% |
| SIE10 | Un-Ringfenced Grant Funding | (1,732,361) | - | (35,000) | - | - | (1,767,361) | (35,000) | -2.0% |
| | Total Funding | (13,122,572) | (559,494) | (135,000) | 0 | 0 | (13,817,066) | (694,494) | -5.3% |
| | Annual Shortfall | 0 | 1,196,164 | (765,000) | 100,000 | (340,000) | 191,164 | 191,164 | |